



US Army Corps  
of Engineers  
Galveston District

# Interagency Coordination Teams

**From Controversy  
... to Consensus**





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# **Interagency Coordination Team Process**

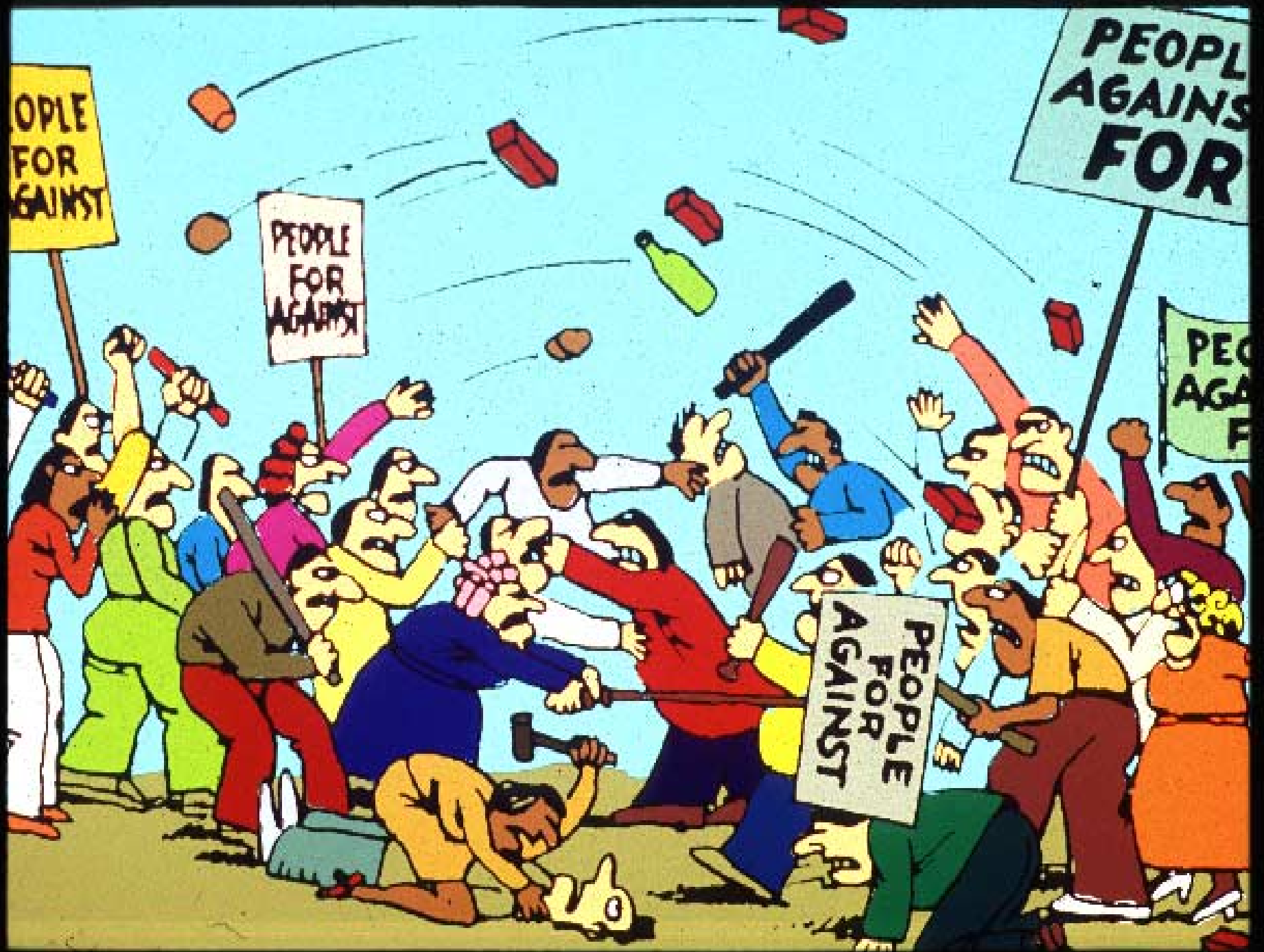
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**Began in 1990**

**Controversy concerning the widening and  
deepening of the Houston Ship Channel**

**Significant Environmental concerns**

**Real threat of protracted litigation**





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# Interagency Coordination Team Process

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**Cultural shift by the Corps**

**Cultural shift by the Resource Agencies**



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## Old culture - Corps of Engineers

- Corps in total control
- Corps sole decision maker
- “Our way or the highway”



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## Old culture - Resource Agencies

- Not concerned about costs
- Opposed to everything
- “Paralysis by analysis”



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## **New culture - Corps of Engineers**

- **Significant agency and partner input**
- **Shared decision making**
- **Trusting the agencies**



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## **New culture - Resource Agencies**

- **Recognition of cost limitations**
- **Decision making taken seriously**
- **Trusting the Corps**





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**ICT determined the necessary studies**

**ICT developed the study scopes**

**ICT agreed to base decisions on science**



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**Project authorized in 1996**

**Under construction today**

**Almost universal Resource Agency  
acceptance**





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**ICT's formed on Corps projects:**

- **GIWW through the Aransas National Wildlife Refuge**
- **GIWW through the Laguna Madre**
- **Corpus Christi Ship Channel**
- **Sabine-Neches Waterway**



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**Instead of Dissatisfied Customers  
... We have Partners**



*Texas Department of Transportation*



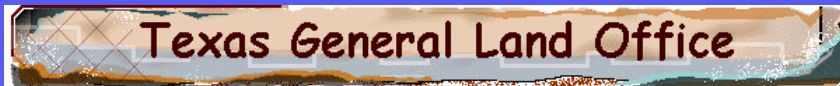
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# Interagency Coordination Team Process

Instead of Opponents . . . We have  
Stakeholders



**National Marine Fisheries Service**  
*Over 125 Years of Conserving Our Nation's Living Oceans*





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**Instead of Controversy . . . We have Consensus**



